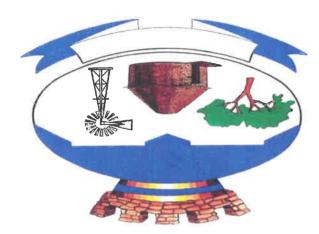
IMPLEMENTATION PLAN SERVICE DELIVERY BUDGET TOP LAYER



KAREEBERG MUNICIPALITY

Municipal Finance Management Act: Section 53(1)(c)(ii) - Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

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Signature	S
Acting Municipal Manager of Kareeberg Mu	ŗλ
Print Name WILLEM DE 13.6	

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Wint Name Steaffery Lift Kith

Mayor of Kareeberg Municipality

Signature

Signature

			0.01	Percentage	Head: Corporate Services	All	% of the municipality's personnel budget on training by 30 June 2021 (Actual amount spent on training/total personnel budget)x100	Sound administrative municipality's personnel budget and financial services actually spent on implementing to achieve and its workplace skills plan by 30 maintain sustainability June 2021 [(Actual amount spent and viability on training/total operational	Sound administrative and financial services to achieve and maintain sustainability and viability	Corporate Services	TL7
			д	Number	Head: Corporate Services	All	Number of people employed (to be appointed)	The number of people from employment equity target groups employed (to be appointed) in the three highest levels of management in compliance with the equity plan as at 30 June 2021	Sound administrative and financial services to achieve and maintain sustainability and viability	Corporate Services	TL6
	20		90	Percentage	Head: Corporate Services	All	Spend 90% of the library grant by % of the library grant spent by 30 30 June 2021 ((Actual June 2021 ((Actual expenditure expenditure divided by the approved approved budget)x100) budget)x100)	Spend 90% of the library grant by 30 June 2021 ((Actual expenditure divided by the approved budget)x100)	Deliver basic services with available resources	Corporate Services	TL5
	Ľ		2	Number	Head: Corporate Services	All	Number of external newsletters distributed	Distribute external newspaper "Korbeeltjie"	Compliance with the principles of good governance	Corporate Services	TL4
ъ			1	Number	Head: Corporate Services	All	Draft IDP submitted to Council by 31 March 2021	Submit the Draft IDP to Council by 31 March 2021	Compliance with the principles of good governance	Corporate Services	TL3
			1	Number	Municipal Manager	Ail	Risk Based Audit Plan (RBAP) submitted to the Audit committee by 30 June 2021	Compile and submit the Risk Based Audit Plan (RBAP) to the Audit committee by 30 June 2021	Compliance with the principles of good governance	Office of the Municipal Manager	112
			1	Number	Municipal Manager	All	Number of meetings	Council meets people meetings by 30 June 2021	Enhance community participation	Office of the Municipal Manager	TL1
ස	బ్	5 E	Annual Target	Target Type	KPI Owner	Ward	Unit of Measurement	KPI	IDP Objective	Division	Internal Ref

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TL12	TL11	ТL10	TL9	TL8	Internal Ref
Financial Services	Financial Services	Corporate Services	Corporate Services	Corporate Services	Division
Deliver basic services with available resources	Deliver basic services with available resources	Sound administrative and financial services to achieve and maintain sustainability and viability	Sound administrative and financial services to achieve and maintain sustainability and viability	Sound administrative and financial services to achieve and maintain sustainability and viability	IDP Objective
Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (Excluding Eskom areas) and billed for the service as at 30 June 2021	Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2021	Submit the Work Skills Plan to Local Government SETA by 30 April 2021	Submit the Draft Annual Report to Council by 31 January 2021	Limit the vacancy rate to less that 10% of budgeted posts by 30 June 2021 ((Number of posts filled/Total number of budgeted posts)x100)	KPI
Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2021	Number of residential properties which are billed for water as at 30 June 2021	Work Skills Plan submitted to LGSETA by 30 April 2021	Draft Annual Report submitted to Council by 31 January 2021	% vacancy rate of budgeted posts by 30 June 2021 (Number of posts filled/Total number of budgeted posts)x100	Unit of Measurement
<u>A</u> I	All	All	All	₽	Ward
Head: Financial Services	Head: Financial Services	Head: Corporate Services	Head: Corporate Services	Head: Corporate Services	KPI Owner
Number	Number	Number	Number	Percentage	Target Type
1 029	1779	44	1	10	Annual Target
					O ₂
1 029	1 779			10	Q2
		1			ස
1 029	1 779			10	Q4



ТL19	TL18	ТЦ17	TL16	TL15	TL14	TL13	Internal Ref
Financial Services	Financial Services	Financial Services	Financial Services	Financial Services	Financial Services	Financial Services	al Division
Deliver basic services with available resources	Deliver basic services with available resources	Deliver basic services with available resources	Deliver basic services with available resources	Deliver basic services with available resources	Deliver basic services with available resources	Deliver basic services with available resources	IDP Objective
The percentage of the municipal capital budget actually spent on capital projects by 30 June 2021 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	Provide free basic refuse removal to indigent households as at 30 June 2021	Provide free basic sanitation to indigent households as at 30 June 2021	Provide free basic electricity to indigent households as at 30 June 2021	Provide free basic water to indigent households as at 30 June	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2021	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2021	KPI
% of capital budget spent on capital projects by 30 June 2021	Number of indigent households receiving free basic refuse removal services	Number of indigent households receiving free basic sanitation services	Number of indigent households receiving free basic electricity	Number of indigent households receiving free basic water	Number of residential properties which are billed for refuse removal as at 30 June 2021	Number of residential properties which are billed for sewerage as at 30 June 2021	Unit of Measurement
All	ΑII	All	All	All	All	All	Ward
Head: Financial Services	Head: Financial Services	Head: Financial Services	Head: Financial Services	Head: Financial Services	Head: Financial Services	Head: Financial Services	KPI Owner
Percentage	Number	Number Number		Number	Target Type		
90	1 047	818	984	1814		858	Annual Target
							£
10	1 047	818	984	1 047	1814	858	Q2
60							Q
90	1 047	818	984	1 047	1814	858	2



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TL23	TL22	TL21	TL20	Internal Ref
Financial Services	Financial Services	Financial Services	Financial Services	Division
Sound administrative and financial services to achieve and maintain sustainability and viability	Sound administrative and financial services to achieve and maintain sustainability and viability	Sound administrative and financial services to achieve and maintain sustainability and viability	Sound administrative and financial services to achieve and maintain sustainability and viability	IDP Objective
Submit the annual financial Submit the annual financial Statements to AGSA by 31 August Statements to AGSA by 31 August Submitted to AGSA by 31 August 2020	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2021 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Financial viability measured in terms of the outstanding service debtors as at 30 June 2021 ((Total outstanding service debtors/ revenue received for services)X100)	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2021 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	KPI
Annual financial statements submitted to AGSA by 31 August 2020	Number of months it takes to cover fix operating expenditure with available cash	% of outstanding service debtors to revenue received for services	% debt coverage	Unit of Measurement
<u>A</u>	A	AII	All	Ward
Head: Financial Services	Head: Financial Services	Head: Financial Services	Head: Financial Services	KPI Owner
Number	Number	Percentage	Percentage	Target Type
1	ω	10.5	45	Annual Target
н				ę,
				Q2
				දු
	ω	10.5	45	Q4





ТL28	ТL27	TL26	TL25	TL24	Internal Ref
			25	24	rnal ef
)perational Services	Operational Services	Operational Services	Financial Services	Financial Services	Division
Promote economic Operational development, tourism Services and growth opportunities	Deliver basic services with available resources	Deliver basic services with available resources	Sound administrative and financial services to achieve and maintain sustainability and viability	Sound administrative and financial services to achieve and maintain sustainability and viability	IDP Objective
Create temporary jobs opportunities in terms of EPWP by 30 June 2021	90% of water samples taken comply with SANS241 micro biological indicators {(Number of water samples that comply with SANS241 indicators/Number of water samples tested)x100}	Limit % electricity unaccounted for to 20% by 30 June 2021 [(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased) × 100]	Achieve a debtor payment percentage of 80% by 30 June 2021 {{Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Submit the draft main budget to Council by 31 March 2021	KPI
Number of job opportunities created by 30 June 2021	% of water samples compliant	% Electricity unaccounted for (Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased) × 100	% debtor payment achieved	Draft main budget submitted to Council by 31 March 2021	Unit of Measurement
All	All	All	All	All	Ward
Chief Operational Manager	Chief Operational Manager	Chief Operational Manager	Head: Financial Services	Head: Financial Services	KPI Owner
Number	Percentage	Percentage	Percentage	Number	Target Type
30	90	20	80	Ь	Annual Target
					Ω.
30	90		80		Q2
				1	ස
30	90	20	80		Q.



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TL33	TL32	TL31	TL30	TL29	Internal Ref
Operational Services	Operational Services	Operational Services	Operational Services	Operational Services	Division
Deliver basic services with available resources	Deliver basic services with available resources	Deliver basic services with available resources	Deliver basic services with available resources	Deliver basic services with available resources	IDP Objective
60% of the sport and recreation maintenance budget spent by 30 June 2021 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	60% of the water maintenance budget spent by 30 June 2021 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	60% of the sewerage maintenance budget spent by 30 June 2021 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	60% of the roads and stormwater maintenance budget spent by 30 June {{Actual expenditure on maintenance divided by the total approved maintenance budget}x100}	60% of the electricity maintenance budget spent by 30 June 2021 {{Actual expenditure on maintenance divided by the total approved maintenance budget}x100}	KPI
% of the sport and recreation maintenance budget spent by 30 June 2021 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the budget s {{Actumaintenanappro	% of the sewerage maintenance budget spent by 30 June 2021 {Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the roads and stormwater maintenance budget spent by 30 June {{Actual expenditure on maintenance divided by the total approved maintenance budget}x100}	% of the electricity maintenance budget spent by 30 June 2021 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	Unit of Measurement
A	All	All	All	₽	Ward
Chief Operational Manager	Chief Operational Manager	Chief Operational Manager	Chief Operational Manager	Chief Operational Manager	KPI Owner
Percentage	Percentage	Percentage	Percentage	Percentage	Target Type
60	60	60	60	60	Annual Target
10	10	10	10	10	Q1
20	20	20	20	20	ę,
40	40	40	40	40	දු
60	60	60	60	60	Q4





Т1.37	TL36	TL35	TL34	Internal Ref
Operational Services	Operational Services	Operational Services	Operational Services	Division
Deliver basic services with available resources	Deliver basic services with available resources	Deliver basic services with available resources	Deliver basic services with available resources	IDP Objective
Spend 90% of the total amount budgeted by 30 June 2021 Spend 90% of the total amount budgeted by 30 June 2021 for the replacement of the asbestos water pipeline - Carnaryon {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	Spend 90% of the total amount budgeted by 30 June 2021 for the water pipeline Vanwyksvlei {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	Spend 90% of the total amount budgeted by 30 June 2021 for the upgrading of streets in Vanwyksvlei {{Total actual expenditure for the project/Total amount budgeted for the project)x100}	Spend 90% of the total amount budgeted by 30 June 2021 for the upgrading of streets in Carnarvon {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	KPI
% of budget spent by 30 June 2021 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	% of budget spent by 30 June 2021 {{Total actual expenditure for the project/Total amount budgeted for the project}x100}	% of budget spent by 30 June 2021{(Total actual expenditure for the project/Total amount budgeted for the project)x100}	% of budget spent by 30 June 2021{(Total actual expenditure for the project/Total amount budgeted for the project)x100}	Unit of Measurement
1	4	4	N	Ward
Chief Operational Manager	Chief Operational Manager	Chief Operational Manager	Chief Operational Manager	KPI Owner
Percentage	Percentage	Percentage	Percentage	Target Type
90	90	90	90	Annual Target
0	0	0	0	Q1
10	10	10	10	Q2
60	60	60	60	Q3
90	90	90	90	Q4





TL40	TL39	TL38	Internal Ref
Operational Services	Operational Services	Operational Services	Division
Deliver basic services with available resources	Deliver basic services with available resources	Deliver basic services with available resources	IDP Objective
Spend 90% of the total amount budgeted by 30 June 2021 for 2 high Mast lights in Vosburg {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	Spend 90% of the total amount budgeted by 30 June 2021 for the upgrading of street lights to be energy efficient {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	Spend 90% of the total amount budgeted by 30 June 2021 for the upgrading of the electricity network in Kokkiesdorp {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	KPI
% of budget spent by 30 June 2021 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	% of budget spent {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	% of budget spent by 30 June 2021 {(Total actual expenditure for the project/Total amount budgeted for the project)x100}	Unit of Measurement
ω	1;2	ь	Ward
Chief Operational Percentage Manager	Chief Operational Percentage Manager	Chief Operational Percentage Manager	Ward KPI Owner
Percentage	Percentage	Percentage	Target Type
90	90	90	Annual Target
0	0	0	2
10	10	10	ę,
60	60	60	ස
90	90	90	Q4



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Capital projects for the 2020/21 financial year

1,000,000							900,000	1,000,000	1,000,000	800,000	300,000		1 and 2	Energy Efficiency and	Operational Services Energy efficiency proj Energy Efficiency and 1 and 2	Operational Services
4 000 000							1,000,000	500,000 500,000 1,000,000 2,000,000 1,000,000	1,000,000	500,000	500,000		1	Integrated National E	Operational Services Upgrading of electrici Integrated National E	Operational Services
5,000,000								504,6/3	900,000 504,673	700,000	500,000		ω	Municipal Infrastruct	Operational Services 2 x High Mast Lights - Municipal Infrastructu	Operational Services
2 604 673								700,000 309,131		500,000			4	Municipal Infrastruct	Operational Services Upgrading of Streets Municipal Infrastruct	Operational Services
1 700 121										1,702,196		2,000,000	2	Municipal Infrastruct	Operational Services Upgrading of Streets (Municipal Infrastructu	Operational Services
2 702 106				T,500,000	5,000,000	500,000 1,000,000 1,000,000 3,000,000 3,000,000 2,000,000 3,000,000 1,500,000	3,000,000	3,000,000	1,000,000	1,000,000	500,000		1	Water Services Infras	Operational Services Upgrading of asbesto Water Services Infras	Operational Services
15,000,000	0,000,000	1,000,000 2,000,000 1,000,000 6,000,000 8,000,000 8,000,000 3,000,000 7,000,000 9,000,000 9,000,000 15,000 15,000,000 15,000,000 15,000,000 15,	3,000,000	5,000,000	,000,000	3,000,000	8,000,000	8,000,000	6,000,000	1,000,000	2,000,000	1,000,000	4	Regional Bulk Infrastr	Operational Services Water pipeline Vanwy Regional Bulk Infrastr	Operational Services
67 551 000	3 551 000 V	Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21	Apr-21	Mar-21	Feb-21	Jan-21	Dec-20	Aug-20 Sep-20 Oct-20 Nov-20 Dec-20	Oct-20	Sep-20	Aug-20		Ward	Funding Source	Project Description	Division
1																



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Total	Vote 15 - ELECTRICITY	Vote 14 - WATER	Vote 13 - ROAD TRANSPORT	Vote 12 - WASTE WATER MANAGEMENT	Vote 11 - SOLID WASTE MANAGEMENT	PROTECTION PROTECTION	Vote 10 -	Vote 9 - SPORT AND RECREATION	Vote 8 - PUBLIC SAFETY	Vote 7 - HOUSING	Vote 6 - COMMUNITY AND SOCIAL SERVICES	Vote 5 - HEALTH	Vote 4 - PLANNING AND DEVELOPMENT	Vote 3 - CORPORATE SERVICES	Vote 2 - BUDGET AND TREASURY OFFICE	Vote 1 - EXECUTIVE AND COUNCIL	Vote	
23,105	712	198	ω	ER 93	E 377			0	4		1,432		D		5,000	15,290	Revenue R'000	
3,321	1,169	125	324	317	42			28	42		156	1		210	956	-49	Jul-20 Operational Exp. R'000	
24,892	2,901	20,638	1,353														Capital Exp. R'000	
2,328	900	-393	ω	95	379			0			139				50	1,155	Revenue R'000	
5,906	2,120		449	681	40			36	44		355	0		239	1,051	731	Aug-20 Operational Exp. R'000	
0																	Capital Exp.	
2,460	860	213	U1	99	377			0			84				275	547	Revenue R'000	
5,354	1,594	131	336	500	48			29	35		286	0		210	1,637	548	Sep-20 Operational Exp. R'000	
0																	Capital Exp. R'000	
6,754	901	317	7	201	478			0			237				2,580	2,033	Revenue R'000	į
7,314	1,348			527	191			28	39	3	309	0		338	1,921	1,761	Oct-20 Operational Exp. R'000	
24,892																	Oct-20 Operational Capital Exp. Revenue Exp. R'000 R'000 R'000	
3,077		L		182	378			0			104				820	2,376		
4,209	1,009			303	38			28	17	2	322	c		336	2,159	-408	Operational Exp. R'000	30
0																	Operational Capital Exp. Revenue Exp. R'000 R'000 R'000	
4,432	ı	75.7 197	107	96	377			0			60				339	2,601	34147	
6,453				616	41			47	G	60	311	c		230	2,679	673	Operational Capital Exp. Exp. R'000 R'000	Doc-20
•																	Capital Exp.	

Total 8,381 7,826 0 2,171	Vote 15 - ELECTRICITY 765 1,286 790	236 141	Vote 13 - ROAD TRANSPORT 3 461	E WATER 98 553	Vote 11 - SOLID WASTE 380 65 381 MANAGEMENT 380	Vote 10 - ENVIRONMENTAL PROTECTION	Vote 9 - SPORT AND 1 39 RECREATION 1	Vote 8 - PUBLIC SAFETY 43	Vote 7 - HOUSING	Vote 6 - COMMUNITY 191 292	Vote 5 - HEALTH 0	Vote 4 - PLANNING AND DEVELOPMENT	Vote 3 - CORPORATE 717 SERVICES	Vote 2 - BUDGET AND 839 1,993 176 TREASURY OFFICE	Vote 1 - EXECUTIVE 5,868 2,236 409 AND COUNCIL 5,868 2,236 409	Jan-21 Vote Revenue Operational Capital Exp. Revenue Exp. Capital Exp. R'000 R'000 R'000 R'000
5,124	1,337	192	1 392	98 561	73		0 45	103		79 437	0		237	6 1,569	178	Feb-21 Operational Exp. R'000
24,892 2,121	2,901 896	20,638 -1,101	1,353 4	179	381		0			96				247	1,419	Capital Exp. Revenue R'000 R'000
4,277	1,210	143	353	543	228	-	32	23		329	0		312	1,088	16	Mar-21 Operational Capital Exp. Exp. R'000 R'000
0 6,942	717	227	ω	95	384		0			87				223	5,206	Revenue R'000
8,070	1,702	280	433	615	148	¥	45	26		317			415	1,538	2,551	Apr-21 Operational Capital Exp. Exp. R'000 R'000
0 2,060	740	228	2	99	385		0			149				177	280	Revenue R'000
4,458	1,280	117	374	548	39		37	00		355			246	1,132	322	May-21 Operational Capital Exp. Exp. R'000 R'000
0 113,905	9,933	86,751	7,986	12	282		00			-1,376		1,057		10,663	-1,411	Revenue R'000
15,853	2,151	795	-1,880	-68	5,249	270	38	-377	11	-528	10	7,358	868	2,136	-180	Jun-21 Operational Cap Exp. R'000 F
24,892	2,901	20,638	1,353				1									Capital Exp. R'000



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Vote

R'000

R'000

R'000

Operational Exp. Capital Exp.

TOTAL

	, comeo	200,000	
99.568	78.165	177.736	Total
11,604	17,426	18,857	Vote 15 - ELECTRICITY
82,552	2,734	85,441	Vote 14 - WATER
5,412	2,412	8,022	Vote 13 - ROAD TRANSPORT
	5,696	1,347	Vote 12 - WASTE WATER MANAGEMENT
0	6,202	4,559	Vote 11 - SOLID WASTE MANAGEMENT
0	270	0	ENVIRONMENTAL PROTECTION
	432	٠	Vote 9 - SPORT AND RECREATION Vote 10 -
0	76	0	Vote 8 - PUBLIC SAFETY
0	11	0	Vote 7 - HOUSING
0	2,941	1,282	Vote 6 - COMMUNITY AND SOCIAL SERVICES
0	11	0	Vote 5 - HEALTH
0	7,358	1,057	Vote 4 - PLANNING AND DEVELOPMENT
	4,358	0	Vote 3 - CORPORATE SERVICES
0	19,859	21,389	Vote 2 - BUDGET AND TREASURY OFFICE
0	8,379	35,773	Vote 1 - EXECUTIVE AND COUNCIL
7 000	N 000	7,000	

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78,160	45,457	2,196	2,272	2,233	2,638	4,266	2,560	2,429	3,122	2,445	0 2.392	6.150	TOTAL
		Г	0	0	0	0	0	0	0	0	0		Gains
18,235	15,64	21	225	215	240	274	235	228	100	329	3 236	393	Other revenue
31,245		0	0	0	0	882	0	0	0	0	0	3,751	Transfers and subsidies
30	-42	7	7	00	G	6	10	5	00	5	3	00	Agency services
10	4	با	2	Ь	0	ш	0	1	0	0	0	0	Licences and permits
250	250	0	0	0		0	0	0	0	0	0	0	Fines, penalties and forfeits
	C	C	0	0	0	0	0	0	0	0	0	0	Dividends received
'n	'n		0	0		0	0	0	0	0	0	0	Interest earned - outstanding debtors
3,395	260	160	245	160	265	974	230		428	268	245	160	Interest earned - external investments
364	64	6	7	9	65	80	on.	4	2	73	2	46	Rental of facilities and equipment
1,458	192	115	111	111	121	117	116	111	115	120	122	107	Service charges - refuse revenue
1,346	178	106	102	103	111	108	107	102	106	111	113	99	Service charges - sanitation revenue
2,890	381	228	220	221	239	232	230	219	227	239	242	212	Service charges - water revenue
9,855	1,301	776	750	753	816	791	783	748	775	814	826	722	Service charges - electricity revenue
9,084	610	586	603	652	776	801	843	1,011	1,361	586	603	652	Property rates
TOTAL		May-21	Mar-21 Apr-21 May-21	Mar-21		Jan-21 R'000	Dec-20	Nov-20	Oct-20	Sep-20	Aug-20	Jul-20	Line Item



Date 9-6-28